

## ASSOCIATION OF DEBT RECOVERY AGENTS (NPC)

Reg No. 1993/006877/08

Email: info@adraonline.co.za

Tel: 011 476 4922

## Certificate of Membership

This is to certify that

## ADRS DIVERSIFIED SERVICES (PTY) LTD T/A ADRS

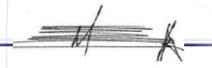
COMPANY REGISTRATION NUMBER 2006/024388/07 COUNCIL REGISTRATION NUMBER 00023021/07

is a member of the

## ASSOCIATION OF DEBT RECOVERY AGENTS (NPC)

and voluntarily committed by virtue of membership to ADRA's elevated Code of Conduct and Ethics

MEMBERSHIP NO: 1047
ADRA MEMBER SINCE: SEPTEMBER 2016
CERTIFICATE VALID UNTIL: 21 SEPTEMBER 2024
MEMBERSHIP CATEGORIE: PRINCIPAL
WITH 51 - 100 REGISTERED DEBT COLLECTORS



PRESIDENT Marius Smith MW.

SECRETARY Colin Carmichael